## Appendix C: Apprenticeship Projected ROI based on business case submission

| In Flight | Apprenticeship Programme | Apprenticeship Level | No. Of Apprentices | Agency <br> Spend | Rate of attrition | Difficult to fill role | Development pathway | DAS Training costs saved |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Lead Adult Care Worker | 3 | 4 | $\begin{aligned} & \text { High } \\ & \text { £724K pa } \end{aligned}$ | High 60\% attrition (agency staff) | High | High Career progression, capability \& retention | £8800 |
|  | Leader in Care | 5 | 2 | High (incl. in figure above) | High (incl. in figure above) | High | High <br> Career progression to build retention | £1707 |
|  | Adult Care/Lead Adult Care Worker | 2 \& 3 | 2 | High (incl. in figure above) | $\begin{aligned} & \text { High } \\ & 60 \% \end{aligned}$ | High | High <br> Career progression to build retention | £800 |
|  | Adult Care | 2 | 1 | High (incl. in figure above) | $\begin{aligned} & \text { High } \\ & 60 \% \end{aligned}$ | High | High <br> Career progression to build retention | £ 400 |
|  | Commercial Procurement \& Supply | 4 | 4 | Low | Medium | Medium | High <br> Career progression to build retention \& capability | £13200 |
|  | Operations Departmental Manager (ASC) | 5 | 1 | High | High | High | High <br> Career progression to build retention | £3300 |
|  | Leadership \& Management | 5 | 1 | Recruited in | Recruited in | Recruited in | Recruited in | £0 <br> Paid by Previous employer |
|  | Children \& Young People's / Early Years Educator | 2 \& 3 | 5 | $\begin{aligned} & \text { High } \\ & \text { £361K pa } \end{aligned}$ | Medium <br> 14.7\% attrition | High | High <br> Career progression to build | £1800 |
|  | HR Services Support Officer | 3 \& 5 | 1 | Low | Low | Low | High <br> Career progression to build retention \& capability | £375 |
|  | Civil Engineering Technician | 3 | 1 | High Consultancy Spend | High | High | High <br> Career progression to build retention \& capability | £1332 |


|  | Surveying Technician | 3 | 1 | Low | Medium | Medium | High <br> Career progression to build retention \& capability | £929 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Building Control | 6 | 1 | $\begin{aligned} & \text { High } \\ & \text { £202K } \end{aligned}$ | High | High | High <br> Career progression to build retention \& capability | £817 |
| Total |  |  | 24 |  |  |  |  | £334,460 |
| Pending | Apprenticeship Programme | Apprenticeship Level | No. Of Apprentices | Agency Spend | Rate of attrition | Difficult to fill role | Development pathway | DAS Training costs saved |
|  | Social Work | 6 | 3 | High £1.26M (across social work team) | High 12 new starts and 12 leavers in last 12 mths | High | Awaiting apprenticeship programme availability |  |
|  | Occupational Therapy | 6 | 1 | High (See figure above) | High (see figure above) | High | High <br> Career progression to build retention \& capability |  |
|  | Early Years Educator | 3 | 1 |  | Medium 14.7\% | High | High <br> Career progression to build retention |  |
|  | Team Leader/Supervisor | 3 | 1 | Business case in development |  |  |  |  |
|  | Operations Manager | 5 | 1 | Low | Low | High | High <br> Career progression to build retention |  |
|  | Town Planning Technical Support | 3 | 1 | Low | Medium | Medium | High <br> Career progression to build retention |  |
|  | Chartered Town Planner | 7 | 1 | $\begin{aligned} & \text { High } \\ & £ 453 \mathrm{~K} \end{aligned}$ | High | High <br> National shortage | High <br> Career progression to build capability \& increase retention |  |
|  | Early Years Educator | 3 | 1 |  | Medium 14.7\% | High | High <br> Career progression to build retention |  |
|  | Team Leader/Supervisor | 3 | 1 | Business case in development |  |  |  |  |


|  | Operations Manager | 5 | 1 | Low | Low | High | High <br> Career progression to build retention |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Pending | Apprenticeship Programme | Apprenticeship Level | No. Of Apprentices | Agency Spend | Rate of attrition | Difficult to fill role | Development pathway | DAS Training costs saved |
|  | Town Planning Technical Support | 3 | 1 | Low | Medium | Medium | High <br> Career progression to build retention |  |
|  | Chartered Town Planner | 7 | 1 | $\begin{gathered} \text { High } \\ \text { £453K } \end{gathered}$ | High | High National shortage | High <br> Career progression to build capability \& increase retention |  |
|  | Customer Service Practitioner | Customer Service Practitioner | 2 | 1 | Medium | Low | Medium Create career progression \& increase retention |  |
|  | Associate Project Manager | 4 | 2 | Low | Low | High | High <br> Career progression to build capability \& increase retention |  |
|  | Lead Adult Care Worker / Lead Practitioner | 3 | 1 | High | High | High | High <br> Career progression to build capability \& increase retention |  |
|  | Civil Engineering Technician | 3 | 2 | Low | Low | Low | Medium Build capability |  |
|  | Commercial Procurement \& Supply | 4 | 1 | Business case in development |  |  |  |  |
|  | Accounting | 2 | 2 | Business case in development |  |  |  |  |
|  | Housing/Property Management | 3 | 1 | $\begin{gathered} \text { High } \\ \text { £153K } \end{gathered}$ | $\begin{aligned} & \text { High } \\ & 40 \% \end{aligned}$ | Medium | High <br> Career progression to build capability \& increase retention |  |
| Total |  |  | 19 |  |  |  |  |  |

